

URGENT



GOVERNMENT OF KERALA

No. AIS-C2/50/2018-GAD

General Administration
(AIS-C) Department,
Thiruvananthapuram.
28/11/2018

From
The Chief Secretary to Government

To
The Principal Chief Conservator of Forests &
Head of Forest Force, Kerala,
Forest Headquarters,
Thiruvananthapuram.

Sir,

Sub: Requesting nominations of IFS officers for attending 5-day Capacity Building Programme on Urban Development scheduled to be held from 10th-14th December, 2018 at IIHS, Bengaluru - reg.

Ref: Letter No. IIHS/BLR/2018-19/UPP/DoPT/Kerala/151 dated 14.11.2018 from the Director, Indian Institute for Human Settlements, Bengaluru.

I am to forward herewith a copy of the letter at reference and to request you to nominate relevant and interested IFS officers from the Cadre for attending the 5-day Capacity Building Programme on Urban Development scheduled to be held from 10th-14th December, 2018 at the Indian Institute for Human Settlements (IIHS), Bengaluru under the aegis of the Department of Personnel & Training. As the IIHS is expecting the participation of All India Service officers from the Kerala cadre, it may be ensured that adequate number of officers are nominated for attending the programme.

Interested officers who wish to participate in the aforesaid Programme may be directed to register online in the DoPT website on or before 30.11.2018.

Yours Faithfully,
MANIKANTAN R
UNDER SECRETARY
For Chief Secretary to Government.

Approved for Issue,

Section Officer.

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Subject: **DoPT - IIHS | Requesting nominations for the Capacity Building** Date: 11/14/18 05:49 PM

Programme on Urban Development

From: Anil Korkishala <akorkishala@iihs.ac.in>

To: chiefsecy@kerala.gov.in

Cc: Prashanth Chandramouleeswaran <prashanthc@iihs.ac.in>

DoPT-IIHS_Letter-to-CS-Kerala.pdf (160kB)

1. Capacity Building Programme on Urban Developmen... (626kB)

2. DOPT_Operational_Details.pdf (3.2MB)

Dear Sir,

Greetings from the Indian Institute for Human Settlements, Bengaluru (IIHS -- iihs.co.in). IIHS conducts capacity building programmes on Urban Development, under the aegis of the Department of Personnel and Training (**DoPT**).

In this regard, we are pleased to share a letter from our director, Shri Aromar Revi, **requesting nominations of IAS, IPS and IFoS officers** for a 5-day Capacity Building Programme on Urban Development, from 10 to 14 December 2018, at IIHS's Bangalore City Campus. The course is conducted under the aegis of the Department of Personnel and Training, and the course fee, accommodation and meal charges will be reimbursed to IIHS by DoPT. Eligible and interested officers will have to register their participation on the DoPT website, as per Department norms. Travel charges to and from the venue will have to borne by the participants as part of their travel allowance (TA).

Further details about the curriculum, the schedule for the course, and operational details are attached herewith for reference. For any clarifications, please get in touch with us at +91 - 9611911169 or 080 - 43576617 (contact person: Prashanth)

We look forward to welcoming officials from **Kerala** to the Capacity Building Programme on Urban Development at IIHS Bangalore.

Thank you

Warm Regards,

Anil Korkishala

Associate - Urban Practitioners' Programme

91-8971237278

Indian Institute for
Human
Settlements

IIHS BANGALORE CITY CAMPUS :: 197/36, 2nd Main Road,
Sadashivanagar, Bangalore 560 080. India. T: +91 80 43576617 |
F: +91 80 2361 6814

IIHS CHENNAI :: Floor 7A, Chaitanya Exotica, 24/51
Venkatnarayana Road, T Nagar, Chennai 600 017. India. T +91 44
6630 5500/6555 6590

iihs.co.in

IIHS DELHI :: 803 Surya Kiran, 19 Kasturba Gandhi Marg, New
Delhi 110 001. India. T: +91 11 4360 2798

IIHS MUMBAI :: Flat No.2, Purnima Building, Patel Compound,
20-C, Napean Sea Road, Mumbai 400 006. India. T: +91 22 6525
3874

IIHS/BLR/2018-19/UPP/DoPT/Kerala/151

14 November 2018
Bengaluru

The Chief Secretary,
Government of Kerala,
Secretariat, Thiruvananthapuram -695001.

Dear Sir,

Greetings from the Indian Institute for Human Settlements (IIHS - iihs.co.in).

IIHS is a national education institution committed to the equitable, sustainable and efficient transformation of Indian settlements. IIHS aims to establish an independently funded and managed Institution of Eminence focused on the challenges and opportunities of India's urban transition.

IIHS is a preferred capacity building partner with the Ministry of Urban Development, Government of India, for its flagship urban schemes AMRUT, PMAY, SBM(U), SCM and HRIDAY. IIHS has a long-term partnership with LBSNAA under which it has been supporting the Phase I to V training of IAS officers, since 2015.

We are very pleased to inform you that the Department of Personnel and Training, Ministry of Personnel, Public Grievance and Pensions, Government of India, has included a course conducted by the Urban Practitioners' Programme (UPP) at IIHS in its 2018-19 training calendar for In-Service Training of Officers of the All India Services (IAS, IPS & IFoS), officers working under Central Staffing Scheme and officers of the Central Secretariat Service and Central Secretariat Stenographer Service (DS/Sr. PPS and above).

The course that IIHS will conduct is called Capacity Building Programme on Urban Development and it will be conducted at the IIHS Bangalore City Campus, Bengaluru between Monday 10th and Friday 14th December 2018. The course will focus on an inter-disciplinary understanding of urban development in India. Further details of the course are attached along with this letter for your perusal.

We request you to kindly nominate relevant and interested officers from the state to this course, as per DoPT procedures. IIHS is internationally reputed for the quality of its teaching and learning, supported by excellent logistical arrangements. We look forward to welcoming the officers from the state of Kerala to this course.

With best wishes,

Aromar Revi

Aromar Revi
Director- IIHS

Encl:

1. Course Schedule
2. Operational Details

REGISTERED OFFICE:

IIHS Bangalore City Campus: No. 197/36, 2nd Main Road, Sadashivanagar, Bengaluru 560 080, India | T +91 80 6760 6666 | F+91 80 2361 6814

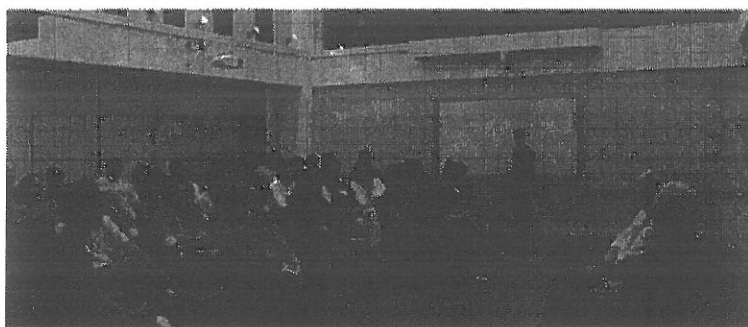
IIHS Chennai: Floor 7A, Chaitanya Exotica, 24/51 Venkatnarayana Road, T Nagar, Chennai 600 017, India | T +91 44 6630 5500/6555 6590

IIHS Delhi: 803, Surya Kiran, 19, Kasturba Gandhi Marg, New Delhi 110 001, India | T +91 11 4688 2200 | F +91 11 2332 0477

IIHS Mumbai: Flat No.2, Purnima Building, Patel Compound, 20-C, L J Marg (Napean Sea Road), Mumbai 400 006, India | T +91 22 6525 3874
info@iihs.co.in | CIN: U74990KA2008NPL078948

Bengaluru City Campus

The Indian Institute for Human Settlements (IIHS) Bengaluru City Campus is a state of the art facility that can host a diverse range of activities and events within its premises. Located in a prime location within the city, the campus spans 21,000 sq.ft. over four floors. The building provides an accessible, open and engaging environment for a wide range of activities for conferences, exhibitions, events, academic and research gatherings, facilitated by state of the art technology and high quality support services.



Facilities

21,000 sq. ft. space

State of the art Conference,
Training and Meeting rooms

Exhibition Hall, Cafeteria, Catering
Service

Electronic whiteboards and HD
projection facilities in all spaces

Design, Media and Communication
services

Technology

HD projection and live streaming
(one-camera or two-camera setup)

HD video recording
(one- two-camera
setup, recorded digitally or on tape)

Video editing

25 Mbps dedicated bandwidth

Wi-Fi enabled spaces

Accessibility

Situated at a prime location
in Bengaluru

30 minutes from Bengaluru
International Airport

15 minutes from the city railway
station and bus stand

Close proximity to government
offices and some of the best hotels
in the city



Accommodation Information

Accommodation will be provided by IIHS at Hotel Chevron Orchards or Hotel Tulip Inn.

Hotel Chevron Orchards

137-7, 9th Main Road,

6th A Cross, Sadashivnagar,

Bengaluru 560 080, Karnataka, India.

T: 080 4095 2255 | www.thechevronhotels.com



Hotel Tulip Inn.

Plot no: 104/1, R.V Layout,

Kumar Park West Extension,

Bengaluru 560 020, Karnataka, India.

T: +91 80 4666 8888 | www.tulipinnbangalore.com



Contact Information

Swastik Harish

Lead - Urban Practitioners' Programme

M: +91 98862 97542

E: sharish@iihs.ac.in

IIHS Bengaluru City Campus: 197/36, 2nd Main Road, Sadashivnagar
Bengaluru 560 080. T: +91 80 6760 6666 | E: info@iihs.co.in

www.iihs.co.in

Capacity Building Programme on Urban Development

Date: 10th to 14th December 2018

Duration: 5 Days

Location: IIHS Bangalore City Campus

Course Description

The fact that India is urbanising quickly is now beyond doubt yet the realisation that managing urbanisation is critical to both India's growth, as well as equity agendas, has only recently begun to fully sink in. The fact is, whether India manages to achieve sustainable, inclusive growth in the coming decades is contingent on whether it is able to benefit from, and direct its urbanisation. The numbers speak for themselves. India's urban population will rise to 600mn by 2031, which is almost 200mn more urban residents in the next decade. Possibly 30-50 percent of these will be poor, and at the same time that 60% of the GDP will come from cities. This represents the second largest urban transition in history – one that represents both an astonishing opportunity and a significant challenge.

Buzzwords are all around us: "Smart Cities," "Sustainable Cities," "Inclusive Cities". Which one of these should Indian cities aspire to be? Just as importantly: how do cities get there with their current challenges of struggling infrastructures, social and economic inequality, and fragmented governance?

There are complex set of questions facing Indian cities today. Some are part of everyday public debate and others matters of specific technical complexity. For example: should a city build a metro system or a bus rapid transit, or expand? How are consumption needs and patterns changing? Where should city managers invest? For example, can the Bengaluru city-region continue to rely on IT as a key growth sector? Should a city's Master Plan regulate its land and housing markets – can it? How will new proposed urban corridors shape the individual city-regions?

Answers to complex set of problems presented by Indian cities are not likely to be found within narrow constraints of particular professions and knowledge domains. It requires a new kind of professional who can engage and innovate across sectors and disciplines.

The capacity building programme on 'Urban Development' represents an opportunity to do precisely this. Tackling the broad theme of urban development, it would provide officers with the training to professionally engage with and work in the urban landscape. Bringing the complex, real-world problems of urban India into the classroom through case-led teaching and learning, the course will leverage the expertise and experience of working practitioners and enable them to apply it to a new domain.

Learning Outcomes

This programme aims to prepare the officers to professionally engage with the complex environment of urban development and build their ability to practice in it.

Key learning outcomes of the programme:

- Be exposed to perspectives on urbanisation and regional development in India, with a focus on practice terrains such as urban governance, policy, planning, land management, services provision and economic development
- Contextualise urban and regional development issues and interventions in relation to actual practices of governance, social and political relations, and economic transitions

- Be introduced to urban sectors (water and sanitation, energy, housing, etc.) and how they function
- Locate their own practice in a deeper understanding of economies, markets and environmental concerns in contemporary urban India
- Understand key emerging trends – from climate change to new urban forms like corridors – within the urbanisation story in India
- Be exposed to key visual and quantitative methods in urban practice

Programme Design and Pedagogy

The training programme will run for 5 days. A range of pedagogic approaches will be used to enable better understanding and learning. These include interactive sessions for perspective building and thematic understanding; skill based sessions; applied learning through cases; and exposure visits. A couple of master classes with IIHS Board Members and Senior Advisers will also be organised during the course of this training programme.

Interactive Sessions: Approximately half of the programme will consist of lectures and interactions with participants led by IIHS faculty. Many of such sessions will be team-taught, that is, multiple faculty will engage with the participants in class such that they are able to get a richer and more diverse understanding of the conceptual issues at hand in a single session.

Case Studies/Exposure Visits: Case-based and site-based learning are central to IIHS's pedagogy, enabling working backwards from wicked problems. The focus is on developing problem-solving skills, as well as building capacity to formulate innovative and sustainable solutions. IIHS has taken on the task of preparing a portfolio of cases for teaching and training. These cases have been developed through multiple grants from organisations such as the Ford Foundation and the Rockefeller Foundation, and address contemporary urban conditions in India. Faculty will draw upon these cases in our training programme. The exposure visits enable 'learning by seeing' and discussing the processes with people involved.

Master Classes: The participants will have the opportunity to meet thought-leaders and practitioners from India and across the world, to learn about their work and challenges they face as practitioners in different disciplines and domains of urban practice. The Master Classes will provide a platform to discuss about the ethical, political, and material complexities of practising in Indian cities.

Detailed Schedule of the Course

Day 1: Monday, 10 December 2018

Time	Session Title	Brief Description
09:30 AM – 10:00 AM	Welcome Session	Welcoming participants to IIHS, followed by registration formalities
10:00 AM – 11:00 AM	Introduction	Introduction and Workshop Overview
11:30 AM – 01:00 PM	Indian Urban Opportunity	This session will be transacted through a series of intertwined narratives of different Indian and global cities delivered through multiple media and will also provide a global perspective on urbanisation trends and dynamics, the direction in which urbanisation could be channeled to achieve national development goals in the economic, social development and environmental protection aspects.

02:00 PM – 04:00 PM	Exposure visit: Karnataka State Natural Disaster Monitoring Centre	This session will enable an understanding of a response strategy towards building resilience in cities. The importance of integrated and holistic view (disaster prevention, climate change adaptation and human development) towards resilience planning will be emphasized upon. A detailed overview of urban flood monitoring, forecast and Early Warning System for Bengaluru developed by KSNDMC will be provided.
04:30 PM – 05:30 PM	Exposure visit: Rachenahalli Lake	This session will focus on partnerships for revival, management and monitoring of lakes in an urban setting. The session will highlight the participatory and collaborative governance model, consisting of elected representatives, government agencies and citizen groups, being attempted for the management of the Rachenahalli lake.

Day 2: Tuesday, 11 December 2018

Time	Session Title	Brief Description
09:30 AM – 11:00 AM	Urban Mobility and Transportation Planning	This session will compare and contrast the various modes of mobility that a city administrator can consider as options for their city. Building on more than two decades of experience of the ITDP, this session will cover practical management strategies for enabling safe, inclusive and affordable transportation in cities.
11:30 AM – 01:00 PM	Approaching "Housing for All"	This session will outline a "habitation" approach to housing, arguing that the focus must be on secure tenure, adequate services, and integration into mobility and employment rather than just on the housing unit.
02:00 PM – 04:00 PM	Exposure Visit: JnNURM housing site at Jayanagar <i>Karnataka Slum Development Board (KSDB)</i>	This visit will provide exposure to a city-center In-situ Slum Redevelopment (ISSR) project by the KSDB under JnNURM, where more than 1500 families of the slum which existed for more than 30 years, have been provided houses in a G+4 format.
4:30 PM- 5:30 PM	Exposure visit: Bengaluru Traffic Improvement Project (B-TRAC)	This session will focus on various components of the B-TRAC initiative of the Bengaluru Traffic Police aimed at addressing long-standing issues of Bengaluru traffic through junction improvement, intelligent transportation systems, surveillance & enforcement cameras, street furniture, education, awareness & capacity building, and a state-of-the-art Traffic Management Centre.

Day 3: Wednesday, 12 December 2018

Time	Session Title	Brief Description
09:30 AM – 11:00 AM	Solid Waste Management	This session will cover the fundamentals of solid waste management, from laws and policies to methods of scientific disposal. BBMP's successful models will be highlighted through a case study.
11:30 AM – 01:00 PM	Urban Sanitation	This session will focus on issues and challenges related to urban sanitation, full cycle of sanitation system, ODF scheme under SBM, Gol, with specific emphasis on the cases developed under the Tamil Nadu Urban Sanitation Support Programme (TNUSSP).
02:00 PM – 04:00 PM	Exposure visit: Bengaluru Water Supply and Sewerage Board (BWSSB)	This visit will enable interaction with senior BWSSB officials to get an overview of water supply system to Bangalore city, metering system, leak detection system, monitoring of water supply etc.
04:30 PM – 05:30 PM	Exposure visit: Rain water harvesting Theme Park (BWSSB)	This visit will help gain insights into various types of rainwater harvesting systems for storage and ground water recharge. Participants will be able to see the working of various rain water harvesting structures and filtration mechanism that are set up in the theme park.

Day 4: Thursday, 13 December 2018

Time	Session Title	Brief Description
09:30 AM – 01:00 PM	Exposure visit: Kempegowda International Airport Bengaluru	This session will focus on the planning, design, implementation and management of the Kempegowda International Airport (KIAL). A guided tour of the Air Traffic Control (ATC) tower, the air-side area and the Air operations Control Centre (AOCC) will be conducted to facilitate interaction between participants and key officials from the KIAL and the Airports Authority of India to discuss various operational and safety issues.
02:00 PM – 03:30 PM	Exposure visit: Faecal Sludge Treatment Plant (FSTP), Devanahalli - Centre for Dissemination of DEWATS (CDD)	This visit will help to understand the working of a FSTP serving the city of Devanahalli with a population of about 30,000. The entire process of collection, transportation, treatment, biogas generation, sludge drying beds, co-composting of the sludge etc. will be explained.
03:45 PM – 05:30 PM	Namma Metro: Bangalore Metro Rail Corporation Limited (BMRL)	This session will provide insights into the features of Namma Metro, Bengaluru and provide an opportunity to interact with senior BMRL officials to understand the challenges faced – planning, land related, financial, organizational, human resources, social, technical etc.

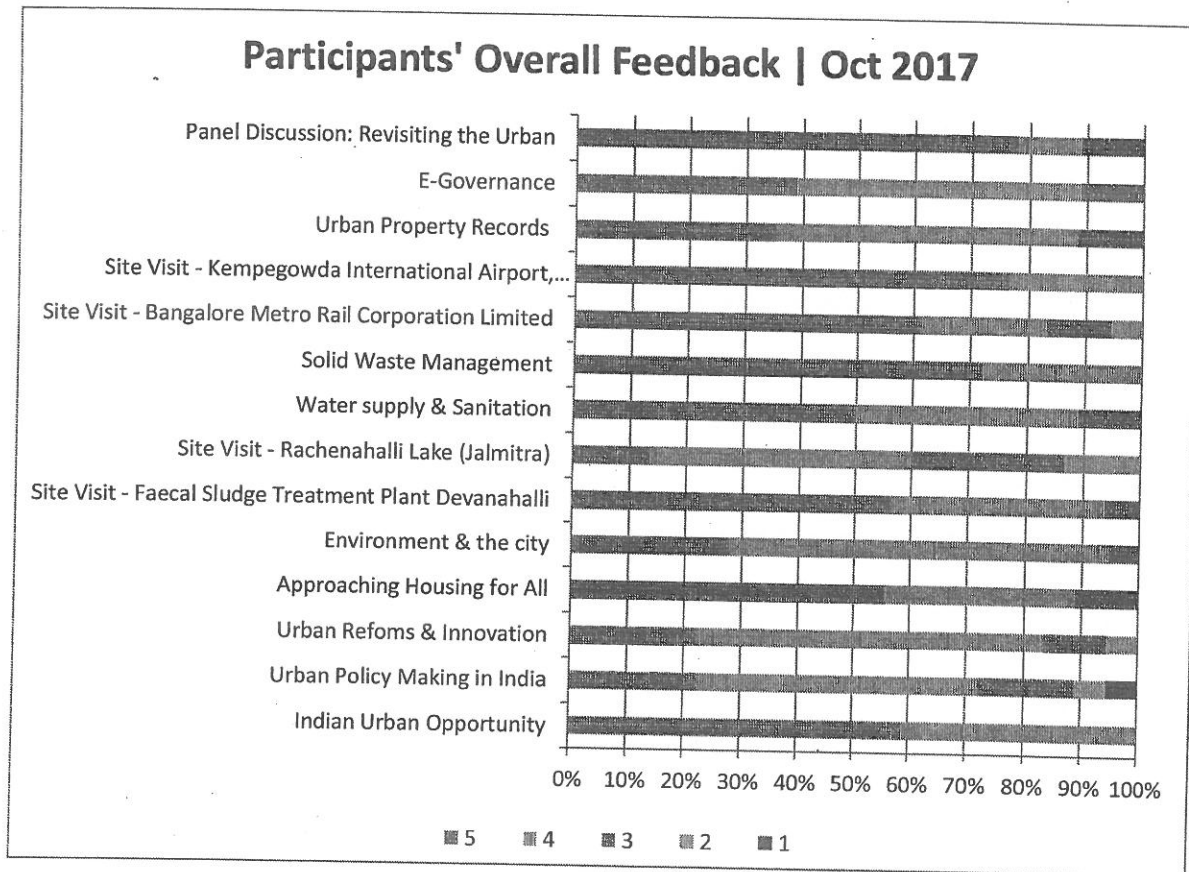
Day 5: Friday, 14 December 2018

Time	Session Title	Brief Description
09:30 AM – 11:00 AM	Urban Land Governance	This session will have an overview of land and property records in the context of DI-LRMP and EODB. An analysis of case studies on good practices in the same will be included.
11:30 AM – 01:00 PM	Urban Land and Finance	This session will introduce the concepts of land assembly and land value changes. Options for land-based finance, extent to which these are used, risks and potential rewards in the Indian context will also be discussed.
02:00 PM – 04:00 PM	Panel Discussion	Moderated by Shri K. Jairaj, IAS (Retd.), former Additional Chief Secretary, Government of Karnataka (GoK), this interactive session will aim to bring together the key learnings from the 5-day programme. Participants may include: <ul style="list-style-type: none"> - Shri Mahendra Jain, ACS, UDD, GoK - Dr. Vishal (Commissioner, Karnataka Rural Water Supply and Sanitation Board) - Shri Deepak Sanan, IIHS - Dr. Gautam Bhan, IIHS
04:15 PM – 05:30 PM	Concluding Session	Run in an interactive way, this session will attempt to bring together learning from the 5-day training programme.

Sample Feedback from Previous Learners

IIHS has conducted a course on Urban Development for the Department of Personnel and Training from October 9th to 13th 2017. There were 21 participants in this programme. Participants rated each of the sessions from 1 to 5, with 5 being the highest rating and 1 being the lowest.

The following chart depicts the session-wise feedback for this course:



Participant Testimonials

The following are some of the feedback shared by the participants during the previous DoPT course.

'I feel that the course is well designed and meets the objectives. It has a certain degree of freshness and is different from run of the mill training organised elsewhere. Please retain this novelty factor.'

'It was an excellent experience overall. Not many such trainings are available in urban governance. Definitely, it is going to be very helpful for officers interested in urban sector. Logistics and accommodation were really pleasant. Lastly, I would like to record my appreciation for all the team members who exhibited courtesy and professionalism par excellence.'

'It was excellent one. It adds more knowledge about the urban development like water supply, transport, housing, etc. Accommodation was very nice. Had detailed information at national level.'

'A very well designed course. The quality of the interaction was very good. There was very good involvement of participants as well which contributed greatly to the learning process.'

